

NORTHUMBRIA POLICE AND CRIME COMMISSIONER**Key Decision****Title and Reference****CAPITAL MONITORING Q1 2026/27****(PCC/766/2026)****Summary**

The 2026/27 Capital Budget has been revised at Quarter 1 to £66.259m.

The forecast outturn position at 30 June 2026 is in line with the budget, as set out below:

2026/27 Scheme Expenditure	Capital Programme £m	Slippage 2025/26 £m	Adjustment to Capital £m	Revised Capital £m	Actual Spend Q1 £m
Building Works	35.409	0.815	4.624	40.848	7.113
Digital Policing & Digital Transformation	19.006	0.196	(1.912)	17.290	0.938
Vehicles and Equipment	6.598	0.043	(0.256)	6.384	0.459
NEROCU Schemes - Northumbria's contributions	0.141	0.060	0.005	0.205	0.000
SUBTOTAL	61.154	1.113	2.460	64.728	8.510
Total Funded Schemes	0.327	0.041	1.164	1.532	0.039
TOTAL CAPITAL PROGRAMME	61.481	1.154	3.624	66.259	8.549

The revised capital programme will be financed as follows:

Capital Financing 2026/27	Capital Programme £m	Slippage 2025/26 £m	Adjustment to Capital £m	Revised Capital £m
Capital Expenditure	61.481	1.154	3.624	66.259
Funded by:				
Capital Receipts	(2.697)	(0.039)	(0.196)	(2.932)
Capital Grant & Contributions & Reserves	(2.306)	(0.052)	(0.175)	(2.532)
Prudential Borrowing	(56.478)	(1.064)	(3.254)	(60.796)
Total Funding	(61.481)	(1.154)	(3.624)	(66.259)

All prudential indicators were within the approved limits.

Recommendation/Findings:

- a. Note the Capital Monitoring for Q1 as at 30 June 2026.
- b. Approve the adjustments to the capital programme 2026/27.

Northumbria Police and Crime Commissioner

I hereby approve the recommendations above.


Signature**Date 13/8/2026**

Business Meeting	13 August 2026
Capital Monitoring Q1 2025/26 - as at 30 June 2026	
Report of: Gail Thompson, Joint Chief Finance Officer	
Author: Sylvie Walker-Barras, Senior Accountant	

1. PURPOSE

- 1.1 The purpose of this report is to set out the capital forecast for 2026/27 as at 30 June 2026 and to request that the Police and Crime Commissioner (PCC) approves the revised capital programme for the 2026/27 financial year.

2. RECOMMENDATION

- 2.1 The Police and Crime Commissioner is requested to:
- Note the Capital Monitoring for Q1 as at 30 June 2026.
 - Approve the adjustments to the capital programme 2026/27.

3. BACKGROUND

- 3.1 The capital programme of £61.481m was approved on 26 March 2026 as part of the Medium-Term Financial Strategy (MTFS) and Capital Strategy 2026/27 to 2029/30.
- 3.2 The Capital Outturn Report for 2025/26 reported slippage of £1.154m into 2026/27 financial year (FY), bringing the capital programme 2026/27 to a total of £62.635m.

4. KEY OUTCOMES

Capital Monitoring Position Q1 2026/27

- 4.1 As at Quarter 1, a full review of the capital programme has taken place to establish whether any of the original budgets need to be re-profiled into future years, or if the estimates remain accurate and realistic in terms of delivery within this financial year.
- 4.2 The table below sets out the original capital programme, slippage from 2025/26, the proposed adjustments to the capital programme at Q1, the revised capital programme and actual spend, as at 30 June 2026. The forecast outturn position at Q1 is therefore aligned with the revised capital programme requirement of £66.259m including funded schemes:

2026/27 Scheme Expenditure	Capital Programme £m	Slippage 2025/26 £m	Adjustment to Capital £m	Revised Capital £m	Actual Spend Q1 £m
Building Works	35.409	0.815	4.624	40.848	7.113
Digital Policing & Digital Transformation	19.006	0.196	(1.912)	17.290	0.938
Vehicles and Equipment	6.598	0.043	(0.256)	6.384	0.459
NEROCU Schemes - Northumbria's contributions	0.141	0.060	0.005	0.205	0.000
SUBTOTAL	61.154	1.113	2.460	64.728	8.510
Total Funded Schemes	0.327	0.041	1.164	1.532	0.039
TOTAL CAPITAL PROGRAMME	61.481	1.154	3.624	66.259	8.549

- 4.3 The proposed increase of £3.624m to the capital budget at Q1 comprises £6.388m in relation to the timing of payments for the New Force HQ, offset by a number of reductions relating to expected slippage into 2027/28 and adjustments to funded capital scheme estimates.
- 4.4 Details of the capital movements are in **Appendix I**, which sets out a summary of the key budget areas. Key points to note:

Building Works

- 4.5 Energy Investment Scheme – EV charging – The tender is due to be published by the end of July; the budget has been rephased to reflect the most likely timeline achievable by the end of the financial year.
- 4.6 New Force HQ – An updated cashflow has been received from the main contractor and the budget has been adjusted to reflect the timing of expected payments which requires budget to be brought forward from 2027/28 into 2026/27 of £6.388m.
- 4.7 New Kennels – The budget has been rephased to reflect the expected delivery plan as planning is expected to go to the end of July planning committee.

Digital Policing and Digital Transformation

Digital Transformation

- 4.8 Digital - Archived Data Store – The timeline for completion from the supplier is unsuitable and discussions are ongoing between Procurement and the Supplier to find an acceptable solution. The budget has been reduced to the likely requirement for the financial year.
- 4.9 NPICCS Replacement - RMS – Niche Implementation – Following go live launch of Niche in February, a period of running has taken place, and further integrations may be considered following review of the system, therefore the budget has been reduced for the current year.
- 4.10 People Management - Integrated People Platform – E-recruitment is out to tender, however it is likely to be a Software as a Service solution (SaaS) which is not capital. Absence management is being developed in-house, therefore the capital budget for 2026/27 has been reduced to zero. There is a provision in the revenue budget for the E-recruitment software.

Digital Policing

- 4.11 Digital Enablement – WiFi enabled vehicles – A business analyst is yet to be allocated to the project to work on the business case, also, the NPCC is developing a smart vehicle strategy which will inform the national direction.
- 4.12 Network Refresh – Telephony – The project is progressing toward sign off in September; however, Teams integration will not be completed this year.

Vehicles & Equipment

- 4.13 Tasers – The budget slippage from 2025/26 has been phased over the remaining 4 years of the contract.

Funded Capital Schemes

4.14 Funded Capital Schemes - Cobalt 9 – The contribution from Counter Terrorism was received in 2025/26, however the building costs will be incurred in 2026/27.

4.15 Funded Capital Schemes - National Rural Crime Unit vehicles – The replacements for three vehicles have been ordered, those replacements were not known at the time of setting the MTFS Capital Programme.

4.16 The capital programme for 2026/27 will be financed as shown in the table below.

Capital Financing 2026/27	Capital Programme £m	Slippage 2025/26 £m	Adjustment to Capital £m	Revised Capital £m
Capital Expenditure	61.481	1.154	3.624	66.259
Funded by:				
Capital Receipts	(2.697)	(0.039)	(0.196)	(2.932)
Capital Grant & Contributions & Reserves	(2.306)	(0.052)	(0.175)	(2.532)
Prudential Borrowing	(56.478)	(1.064)	(3.254)	(60.796)
Total Funding	(61.481)	(1.154)	(3.624)	(66.259)

4.17 The changes to capital financing are related to the variances highlighted in the above report.

4.18 Capital receipts carried forward from previous years amount to £2.932m. These are planned for use within the current MTFS period 2026/27 to 2029/30.

4.19 The prudential indicators for capital are set out in **Appendix 2**. All indicators were within the agreed limits as at 30 June 2026.

5. CONSIDERATIONS

Government Security Classification	OFFICIAL - SENSITIVE
Freedom of Information	Non-exempt
Consultation	
All allocated budget holders	
Resources	
Included within the report	
Code of Ethics	
There are no code of ethics implications	
Equality	
There are no Equality implications	
Legal	
There are no Legal implications	
Risk	
Included within the report	
Communication	
No further communications are planned	
Evaluation	
No evaluation required	

Agenda Item 5a. APPENDIX I

CAPITAL PROGRAMME 2026/27

Schemes	Approved Programme 2026'27 £000's	Slippage 2025'26 £000's	Adjustments £000's	Revised Capital 2026'27 £000's	Actual spend Jun26 £000's
BUILDING WORKS					
Energy Investment Scheme	129	33	0	162	33
Energy Investment Scheme - EV charging	260	0	(180)	80	0
Estates Transition & Relocation	648	16	0	664	8
Custody Improvements	468	130	(120)	478	39
Estates Refurbishments and Upgrades Programme	3,314	397	0	3,711	561
New Force Headquarters	22,554	219	6,388	29,160	6,379
New Kennel Block	4,662	17	(1,464)	3,215	93
Automatic Access Control System	374	3	0	377	0
New Operational Training	3,000	0	0	3,000	0
TOTAL BUILDING WORKS	35,409	815	4,624	40,848	7,113
DIGITAL POLICING & DIGITAL TRANSFORMATION					
TRANSFORMATION BOARD					
Digital	906	17	(300)	623	25
NPICCS Replacement	780	31	(300)	510	63
People Management	382	76	(300)	158	0
DIGITAL POLICING					
Digital Enablement	612	0	(612)	0	0
ESN	2,365	22	0	2,388	32
Network Refresh	2,946	40	(400)	2,585	196
Hardware Refresh	11,015	10	0	11,026	623
TOTAL DIGITAL POLICING & DIGITAL TRANSFORMATION	19,006	196	(1,912)	17,290	938
VEHICLES AND EQUIPMENT					
Replacement of Operational Vehicles	4,809	39	0	4,848	408
Marine boats replacement	93	0	0	93	0
Taser Refresh	550	0	(206)	344	0
ANPR Cameras Refresh Programme	361	3	(50)	314	0
ANPR Mobile	553	0	0	553	0
Operation Equipment	232	0	0	232	51
TOTAL VEHICLES AND EQUIPMENT	6,598	43	(256)	6,384	459
NEROCU schemes, Northumbria contributions					
Building Capital contribution to NEROCU	0	41	5	46	0
Fleet Capital contribution to NEROCU	141	19	0	159	0
TOTAL NEROCU CONTRIBUTION CAPITAL SCHEMES	141	60	5	205	0
CAPITAL PROGRAMME TOTAL	61,154	1,113	2,460	64,728	8,510
FUNDED CAPITAL SCHEMES					
Operational - Camera Enforcement Vehicles	206	0	54	260	0
Energy Investment Scheme - Cobalt	0	0	8	8	0
Cobalt - CT costs	0	0	979	979	0
Funded vehicles - Airport Vehicles	0	29	(29)	0	0
Funded vehicles - National Rural Crime Unit	0	0	128	128	39
Funded vehicles	0	0	24	24	0
NEROCU - Fleet balance	121	12	0	132	0
TOTAL FUNDED CAPITAL SCHEMES	327	41	1,164	1,532	39
TOTAL CAPITAL SPEND	61,481	1,154	3,624	66,259	8,549